

The Foundations of Mindful Communication

I. Effective communication requires PRESENCE

To have clarity and connection in our dialogues and relationships, we actually need to be *here*. If we're not present, we won't have much access to tools we've learned or our good intentions.

Practice: Lead with presence

Start from and return to embodied presence in all interactions. Put down other thoughts and projects and give your full attention to whomever you are speaking with. Keep some awareness in your body. Trust presence as a source of stability, empathy, mutuality and information.

- **a.** Feel your body, its weight or heaviness.
- **b.** Feel your hands or your feet.
- c. Notice the choice to speak or listen.
- **d.** Pause or slow down.

II. INTENTION determines direction

Intention is about where we're coming from, why we speak and listen. It is the motivation for our communication, the vector that drives it. Many interactions are directed by our impulses to get what we want, make a point, be heard or seen in a certain way. Yet the foundation for productive dialogue and skillful negotiation is the quality of connection and understanding we create.

Practice: Come from curiosity and care

Intention – and specifically the intention to understand – is perhaps the single most powerful and transformative ingredient in relationship and communication. Let go a little of the outcome; see what happens when you take a sincere interest in understanding another's experience. Cultivate and return to the simple yet powerful intention to understand.

III. ATTENTION shapes experience

Where we place our attention shapes what we experience. Focusing on another's faults, we fail to see them as a whole person. We tend to focus primarily on the story, the content of a situation, or on our judgments. Learning how to skillfully attend to the essential aspects of a message can transform a dialogue. The first component of this training is identifying what matters, what is at stake.

Practice: Focus on what matters

Listen for what matters in yourself and others. Ask inwardly, "What matters most about this?" This kind of inquiry helps us get beyond surface positions to the underlying values and needs in a situation, creating more room for understanding, collaboration, and creative problem solving.

- **a. Observations**: What happened? (without interpretation)
- **b.** Feelings: How do you feel about it? (on inside, without blame)
- c. Needs: Why? What matters? (the deeper values or shared goals/objectives)
- **d.** Requests: What would you like to see happen next? How can you move forward?
 - i. For connection: asking for empathy, for a reflection, or for information
 - ii. For solutions: practical agreements that might meet all of the needs present

Integrating these principles takes time, dedication, and persistence. Used consistently and patiently, they can create profound changes in one's life, relationships, and inner experience.

<u>Universal Human Needs List</u>
(without reference to specific people, time, actions, locations, or things)

Laughter	To be trusted	Self-worth
Play		
Pleasure	Community	Understanding
Rejuvenation	Belonging	Awareness
·	Celebration	Clarity
Connection	Cooperation	Discovery
Affection	Equality	Learning
Appreciation	Inclusion	Making sense of
Attention	Mutuality	life
Closeness	Participation	
Companionship	Self-expression	Meaning
Harmony	Sharing	Aliveness
Intimacy	-	Challenge
Love	Meaning	Contribution
Sexual Expression	Sense of Self	Creativity
Support	Authenticity	Effectiveness
Tenderness	Competence	Exploration
Warmth	Confidence	Integration
Touch	Creativity	Purpose
	Dignity	
To Matter	Growth	Transcendence
Acceptance	Healing	Beauty
Care	Honesty	Communion
Compassion	Integrity	Faith
Consideration	Marking	Hope
Empathy	Transitions	Inspiration
Kindness	Mastery	Mourning
Mutual Recognition	Self-acceptance	Peace (inner)
Respect	Self-care	Presence
To be seen	Self-connection	
To be heard	Self-knowledge	
To be understood	Self-realization	
	Play Pleasure Rejuvenation Connection Affection Appreciation Appreciation Attention Closeness Companionship Harmony Intimacy Love Sexual Expression Support Tenderness Warmth Touch To Matter Acceptance Care Compassion Consideration Empathy Kindness Mutual Recognition Respect To be seen To be heard	Play Pleasure Rejuvenation Belonging Celebration Cooperation Affection Affection Appreciation Attention Attention Companionship Harmony Intimacy Love Sexual Expression Support Tenderness Warmth Confidence Touch Compassion Compassion Compassion Competence Warmth Confidence Touch Creativity Dignity To Matter Acceptance Healing Care Honesty Compassion Compassion Integrity Consideration Empathy Kindness Mastery Mutual Recognition Respect To be seen To be heard Cooperation Equality Auturality Cooperation Belonging Capulativ Auturality Compassion Competence Creativity Dignity To Matter Acceptance Healing Care Honesty Consideration Self-acceptance Respect Self-care To be seen Self-connection To be heard Self-knowledge

Additional Needs for the Workplace (Some may lean more towards strategies)

Resources	Communication	Accountability	Empowerment
Education, Training	Data, Research	Feedback	Freedom
Equipment, Tools	Clear Roles	Humility	Reassurance
Information	Clear Decision-	Integrity	Validation
Supplies	making	Morality, Ethics	Accept limitations
Time	Collaboration	Quality	Acknowledge loss
		Accept learnings	Honor endings

Human Emotions

(Emotional sensations, without reference to thoughts or interpretations)

When Our Needs are Met:

PEACEFUL	LOVING	GLAD	PLAYFUL	INTERESTED
tranquil	warm	happy	energetic	inquisitive
calm	affectionate	excited	invigorated	enriched
content	tender	hopeful	refreshed	alert
absorbed	appreciative	joyful	impish	aroused
serene	friendly	satisfied	alive	astonished
loving	sensitive	delighted	lively	concerned
fulfilled	compassionate	grateful	exuberant	curious
satisfied	grateful	confident	giddy	eager
relaxed	trusting	inspired	adventurous	enthusiastic
relieved	open	touched	mischievous	fascinated
quiet	thankful	proud	goofy	intrigued
carefree	passionate	exhilarated	buoyant	surprised

When Our Needs are Not Met:

impatient irritated frustrated grouchy agitated exasperated disgusted animosity bitter rancorous irate, furious angry hostile	lonely hurt, hurting unhappy gloomy overwhelmed distant discouraged distressed dismayed disheartened despairing sorrowful depressed	afraid nervous startled anxious worried frightened insecure anguished sensitive shocked apprehensive jealous terrified	exhausted fatigued lethargic indifferent weary overwhelmed fidgety sleepy disinterested reluctant bored dull blah	perplexed hesitant troubled uncomfortable withdrawn apathetic detached embarrassed helpless uneasy suspicious puzzled unsteady
hostile enraged	depressed blue miserable	terrified horrified desperate	blah mopey heavy	unsteady restless skeptical

For additional feelings lists, see www.cnvc.org and www.cnvc.org
For Paul Eckman's work on the Atlas of Emotions, see www.atlasofemotions.org

Empathy Map

This activity can be used to explore both sides of a disagreement. Think of a conflict. Sit quietly, feeling your intentions for how you wish to relate to others. Feel those intentions in your body.

- 1. Explore your feelings, then enter those in the upper-left quadrant of the table below.
- 2. To what needs are each of those feelings connected? What matters to you about this situation? Enter those needs in the lower-left. Continue this contemplation until you feel some settling or clarity about your needs.
- 3. Shift your attention to the other person. Explore their feelings. Enter those in the upper-right.
- 4. What do you imagine might be going on for them? What might they need? Try to get beyond the surface to deeper, universal human values. Stretch your heart; imagine how things look through their eyes. They too long to be happy; their choices are strategies to meet fundamental needs. Inquire about their needs/values until you arrive at words that you can connect with and support. Enter those needs into the lower-right quadrant.
- 5. Compare the two sides. Does anything shift for you? How might you approach a conversation differently having explored this?

Your Feelings	Their Feelings
Your Needs	Their Needs

Speaking with Clarity and Care

The less blame and judgment in our words, the easier it is for others to hear us and collaborate. Think of a situation in which someone has done or said something you don't enjoy.

- **1. Observation:** What happened specifically? Write down one concrete observation, without any interpretation. Would this person get defensive hearing this? If so, try to make it more neutral.
- **2. Emotions:** What impact has this had on you? How do you feel about what happened? Name your emotions *on the inside*, distinct from any story or judgment. "I feel hurt" rather than "I feel attacked."
- **3. Your Needs:** What matters to you in this situation? What needs do you have? Name your needs in the positive: what you *do* want rather than what you *don't* want.
- **4. Their Needs:** The more we understand someone else, the easier it is to work together. What do think they might be wanting or needing that led them to do this? Stretch to imagine their needs.
- **5. Request Connection:** What could you ask that would help create more understanding or connection in the moment? Do you want them to hear you and offer some kind of reflection? Would you like more information about where they were coming from?
- **6. Request Solution:** Do you have any ideas for what this person could say or do that would meet your needs? How could ask in a way that indicates your willingness to collaborate?
- **7. Speaking:** After considering all of this, how might you begin a dialogue with this person? What could you say that might indicate your interest in finding something that works for both of you?

Useful Communication Phrases

Requests for Dialogue: To open the space for collaboration

- o "Would you be willing to take some time to have a conversation with me about ...[topic]?"
- o "Could we sit down together and look at what we both need to see if we can find a way to work this out? (or: to see if we can find a solution that works for both of us?)"

Empathy "Openers": To begin offering someone an empathic guess / reflection

- o "Let me see if I'm hearing you right. What I'm getting is ...?"
- o "Let me see if I'm understanding. Is what you're saying that...?"
- o "I want to make sure I'm still with you. It sounds like ...?"

Eliciting more information / connecting:

- o "Tell me more..."
- o "Is there anything else you'd like me to hear or understand about this?
- o "Could you tell me one or two things I might say or do right now that would help you to feel more understood / more heard?"

Requests for Empathy: Inviting a reflection or empathic guess from another

- o "What would be most helpful for me right now is just to be heard. I wonder if you would be willing to listen for a bit and just tell me what you're hearing matters to me?"
- o "I'm wondering if you could take a moment to tell me what you've heard. It would really mean a lot and help me to know if I've gotten my feelings across."
- o "I just said a lot and I'm not sure it all came out the way I was intending. Could you tell me what you just got from all that?"
- o "What I just said is really important to me. Would you be willing to tell me what you're getting? It would really help me to feel heard."
- o "Could you tell me what you hear matters to me in this situation?"

Interrupting: To insert a pause in the conversation if you need time to track what the other person is saying, or feel overwhelmed with the amount they're saying.

- o "You've just shared a lot and I want to make sure I'm getting it all. Can we pause for a moment so I can make sure I'm following it all?" [Follow with a reflection]
- o "Wow this sounds really important. I think I'd like a moment to just take that in."

Taking a Break: To pause a conversation (when triggered), or to take a long break to regroup.

- o "I'm interested in working this out (OR, talking more about this), but I don't have the sense that anything I say at this point is going to be useful. So could we take a break until ..."
- o "I'd really like to hear what you have to say, but the way you're saying it is making that very difficult. I wonder if you'd be willing to ...
 - ... try explaining what's happening for you in a different way?"
 - ... take a break until we've both had a chance to reflect on this?
 - ... let me a moment to tell you what's going on for me?"

Requests for "Do-overs": To acknowledge a mistake and try again.

- o "That didn't really come out right. Can I try that again?"
- o "I feel like we got off to the wrong start here. Can we start over?"